Apparel Design and Development Site Visit

The Workforce Program Sustainability Taskforce hosted a site visit at the Apparel Design and Development (AD&D) space at Seattle Central College on September 15, 2022. Multiple Washington State Legislators, several community and industry partners, and college employees met for a session aimed at generating sustainable funding solutions for workforce education at Seattle Central, as well as across the state.

Collectively legislators, industry, and college employees discussed:

- Strategies for student recruitment and community engagement, with a focus on equity, diversity, and inclusion
- Resources community and industry can bring to the AD&D programs
- Recommended legislative and policy changes that support workforce education
- Additional program specific strategies the college should consider pursuing for program sustainability

Action Plan

Over the 2022-2023 academic year, AD&D will develop an action plan that incorporates external funding, community and industry partnerships, and internal redesigns to create sustainable funding plans.

Below is a list of action items in draft form for the Apparel Design and Development Program:

Current work:

- A generous \$300k/3 years donation was recently received. These funds are intended to support the AD&D program. A full plan will be developed. Initial ideas:
 - Recruiting and Marketing
 - » Develop a plan
 - Role of social media in plan
 - » Build understanding internally and externally
 - » Hire recruiters and navigators
 - Focus on recruitment and support for BIPOC students
 - Expand high school partnerships (already in place with Seattle Promise)
 - Purchase or replace needed equipment
 - Staffing needs
- Further implement data sharing with employees in the program
- Create a short-, mid-, and long-term business plan
- Increase awareness of the program and options for students with AD&D (Guided Pathways, Seattle Promise, Foundation, etc)

High-Priority Legislative asks:

- Identify AD&D programs as "high demand"
- Legislative funding model that better supports unique Career and Technical Education (CTE) program needs
- Restructure job descriptions that qualify as employed (stylist, tailor/alterations/repair, seamstress, technical designer, freelance designer, fabric designer (textile or print), production sewing, pattern maker, sample maker/sewer, costume design & stitcher, trend analyst, upholstery/sewn goods, vintage, production development, freelance should not be discounted, sourcing, digitizer, product line manager

High Priority Industry asks/contributions:

- Internships for students while still in the program and as they complete
- Funding for equipment, including maintenance
- · Direct industry investment in training programs that serve their workforce needs

Funding opportunities:

- Career Connect WA program needs additional money for transformational change
- Grant opportunities (Washington Student Achievement Council and others)

Future work

The AD&D Program needs funding for the following:

- Funding for specialized equipment (repair and maintenance) and facility needs
- Funding for specialized employees: recruitment, job placement, community partnership
- Funding for increased enrollment (AD&D cannot increase enrollment to solve existing problems since the current funding model loses money for each graduate produced)
- AD&D cannot solve funding issues through entrepreneurial activities alone as this is not the primary mission of the college

Short-term Goals (1-2 years):

- Continuing Education courses for industry employees
- Explore more online, evening, part-time, and weekend course offerings*^

Long Term (3-7 years)

- Identify sustainable funding sources
- Explore employer paid micro-credentials*

Solved:

- Childcare subsidy available at the college
- Cost free college currently possible with scholarships/Promise, etc.
- Currently do some marketing with social media

Not going to do, for now. May change if funding is available:

- Specific social media outreach and marketing
 - Have, make, use influencers*^+
 - Use IT college students to do social media (currently not learning outcomes for IT programs and students should be paid for this work)
 - Summer programs for high school students*^
- Extend programs to 3 years or add additional specializations (we will work with industry to ensure the program produces employable graduates)*^~

^{*} college must identify or receive funds to support additional costs; + requires industry partnerships;

[^] staffing requirement; ~ mission fulfillment?; # MOU needed