



College Council
April 10, 2018 | 3:00pm – 5:00pm | BE 4180A
Minutes - Draft

Members Present:

Chavez, Cebrina	Davis, Erik	Deo, Manjula
Edwards Lange, Sheila	Eli, Katherine	Gonzalez, Anthony
Harden, Yoshiko	Ismael, Julia	Johnston, Duff
Kelly, Miles	Laher, Sam	McCormick, Alison
Thompson, Doug	Riveland, Bruce	

Members Absent:

Ales, Maria	Delger, Nyamsuren	Elangovan, Sam
Escoto, Jennifer	Eshwar, Naina	Gunawan, Katarina
Lane, Bradley	Rockhill, Wendy	Lazzaro, Althea

Visitors:

None

Minutes:

- **Welcome**
Welcome check in: What are you most excited about for Spring Quarter?
- **Approve April College Council minutes for March meeting**
 - Minutes approved
- **College Council workgroup updates**
 - Critical Issues - update provided
 - CCSSE – discussed how it can be released as a longitudinal study
 - Resource Allocation
 - Shared the impact of year three of the new allocation model (-\$1.8M for Seattle District)
 - Discussed the impact of district office spending and lower enrollments at North and South (-\$1.2M)
 - Shared the Resource Allocation Subcommittee budget slide show that can be used to inform campus communities (attached)
 - Strategic Planning
 - Discussed District Strategic Plan and how it incorporates Seattle Central's previous plan
 - New Strategic Plan presented (attached)



Institutional
Finance\$ and FUNds

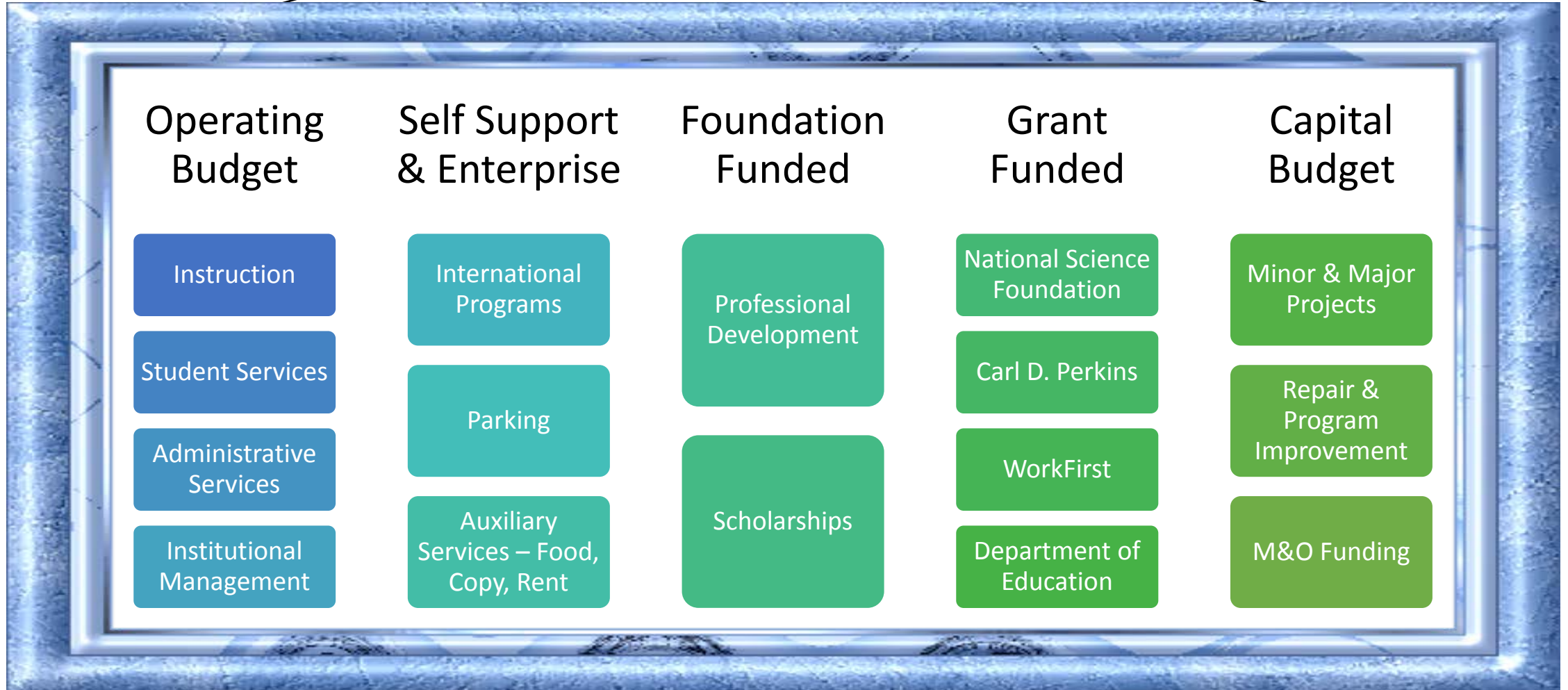
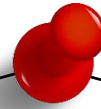
College Council Resource Allocation Subcommittee

Agenda and Outcomes

1. Operating budget overview
2. State appropriation and system allocation
3. State funding and enrollment trends
4. FY 18-19: Additional context and district priorities
5. Questions & Answers



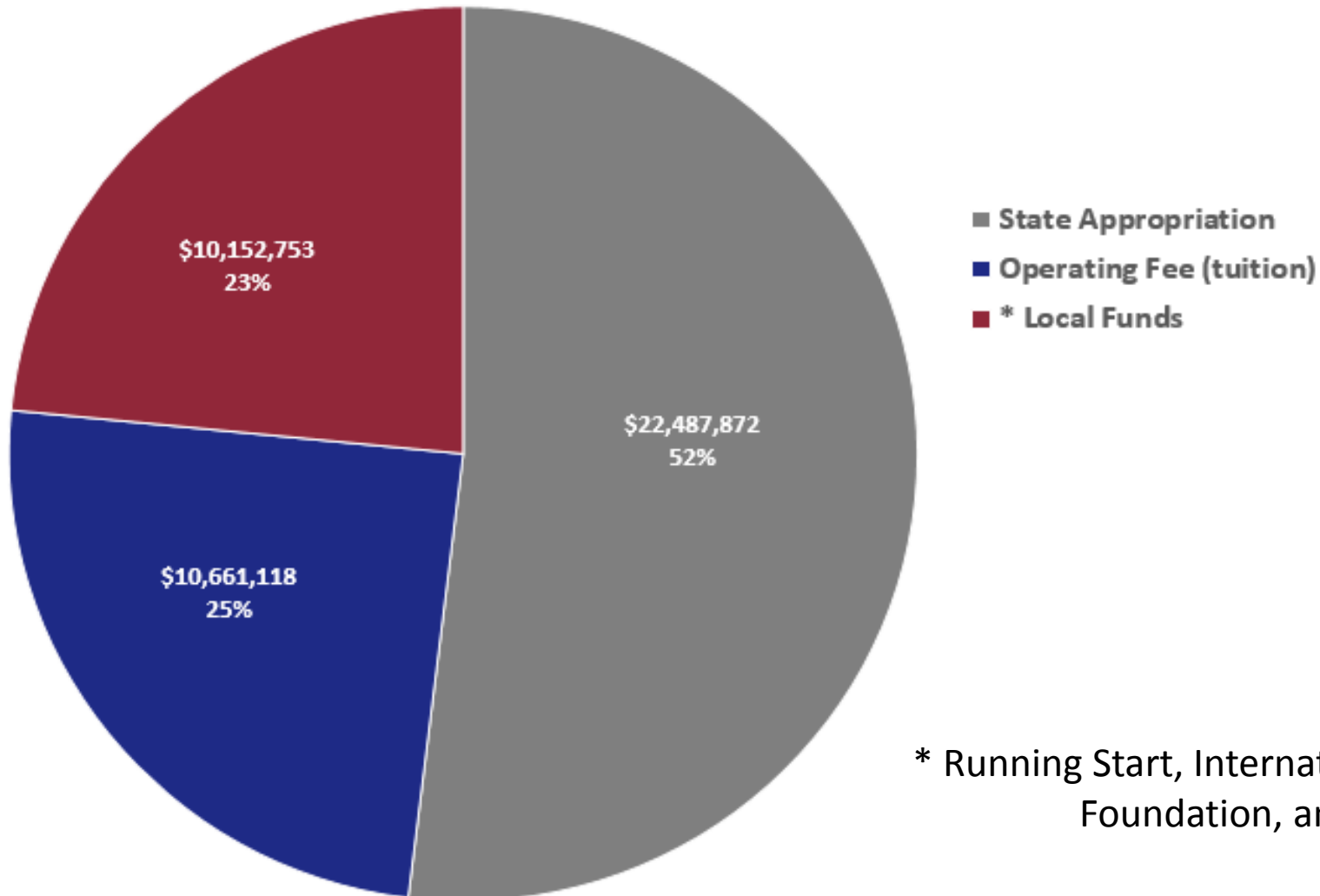
The Big Picture



17 – 18 Revenue Budget vs Actual

Revenue Source	FY17 Forecast	FY17 Actual	Year-end %
Operating Fee (tuition)	\$10,415,682	\$10,215,682	98%
S&A Fee	\$1,127,000	\$1,315,889	117%
Technology Fee	\$576,962	\$587,060	102%
Running Start	\$1,319,893	\$1,813,879	137%
International	\$18,896,754	\$19,341,583	102%
eLearning	\$115,382	\$127,057	110%
Continuing Education	\$255,472	\$292,264	114%
Auxiliary Services	\$3,454,235	\$3,778,986	109%

2017-18 Income by Funding Sources



* Running Start, International Programs, eLearning, Foundation, and other enterprises

2017-18 Operating Budget

\$44M operating budget based on:

FTE Assumptions:

- 4,843 regular state-funded (*compared to 4,989 in 16-17*)
- 680 Running Start (*compared to 459 in 16-17*)
- 1,032 International Programs (*compared to 1,114 in 16-17*)

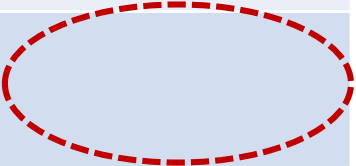
Basically overall flat enrollment

- Conservative approach
- Some growth in targeted disciplines/programs

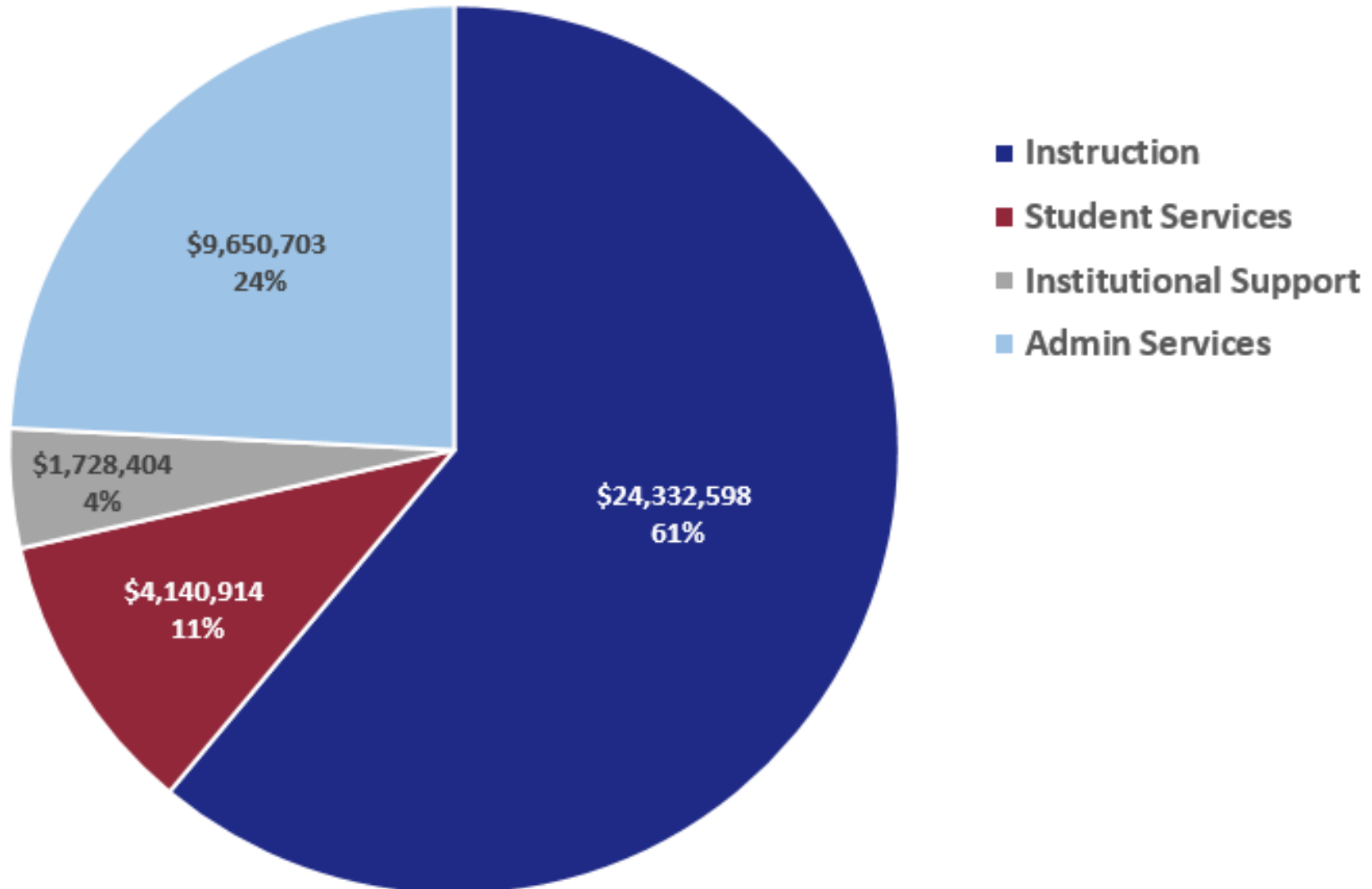
2% increase in resident tuition



2017-18 Budgeted Funding Sources

Fund Source	2016-2017	2017-2018
State Appropriation	\$23,541,209	\$22,487,872
Operating Fee (tuition)	\$10,215,682	\$10,661,118
Local Funds <small>(Cost Recovery/Contract Funds from International and Running Start)</small>	\$10,013,614	\$10,152,753
Fund Reserves (IP Temp Allotment)	\$2,500,000	-
Carryforward (Net)	\$3,572,505	\$ 4,468,520
TOTAL ALLOCATION	\$49,843,011	\$47,770,263
Total Expenditures	\$44,931,005	
Operating Balance (Carryforward (gross))	\$4,882,006	

2017-18 Expenditure by Cost Center



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State Allocation Formula

Minimum Operating Allowance (MOA)



District Enrollment Allocation Base (DEAB=state FTE target)



Student Achievement Initiative (SAI=performance funding)



High priority (high demand) enrollment weighted FTE



Provisos and earmarks



Total District (College) Allocation

State Allocation Formula

Minimum Operating Allowance (MOA)



District Enrollment Allocation Base (DEAB)



Student Achievement Initiative (SAI)



High priority (high demand) enrollment weighted FTE



Provisos and earmarks



Total District (College) Allocation



E N R O L L M E N T

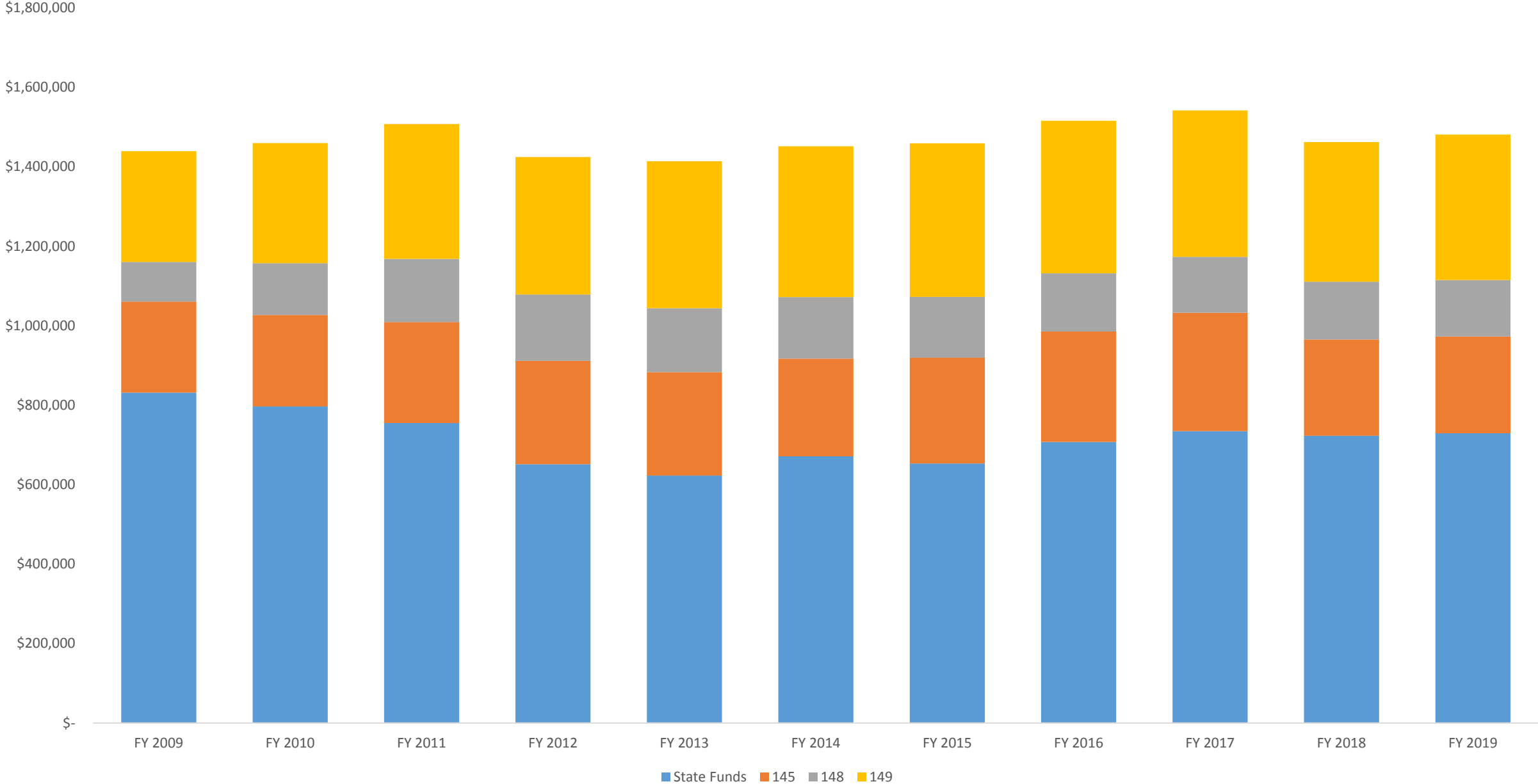
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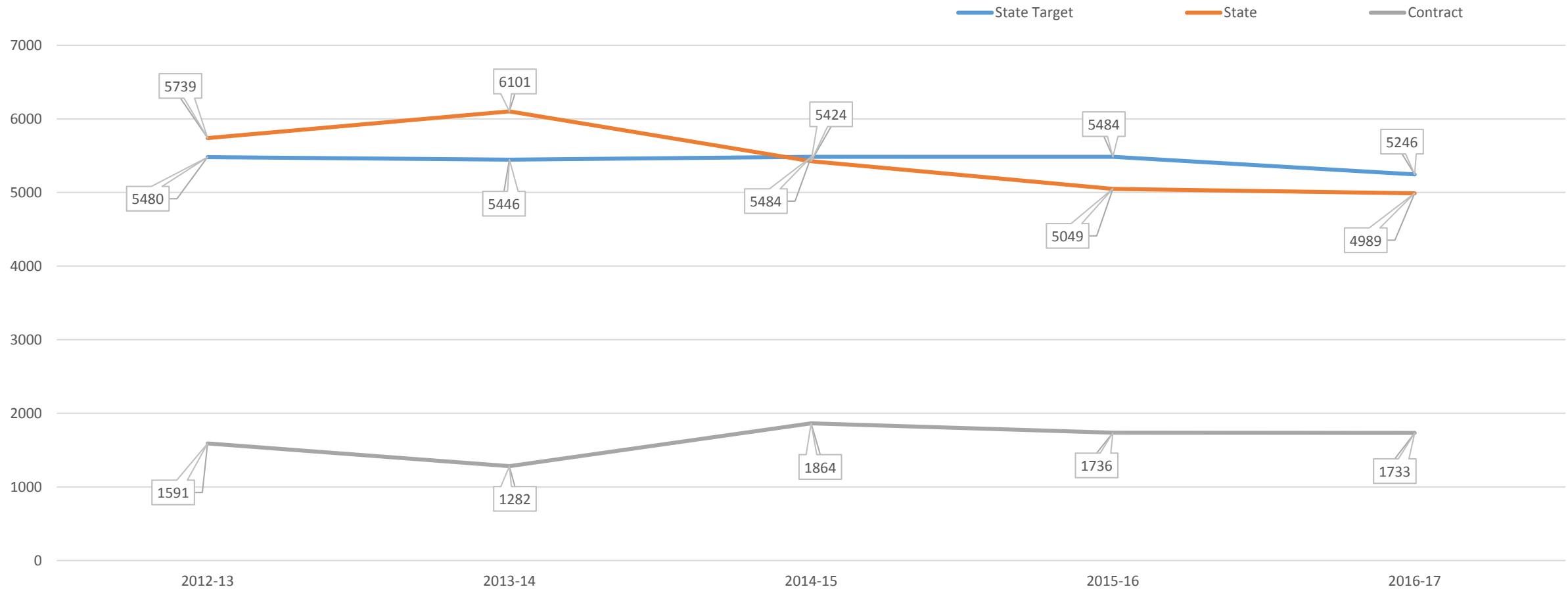
Historic CTC Funding by Account

Inflation Adjusted by Seattle CPI



Seattle CPI Base Year: 2018												
Washington Community and Technical College System												
\$ in thousands	Annual Expenditures in Constant Dollars*										Budgeted*	
	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
State Funds	831,491	796,726	754,921	651,400	622,685	671,246	653,056	707,156	734,579	722,989	729,145	
145	228,971	230,138	254,153	259,898	260,338	245,728	266,362	278,128	297,996	242,222	243,587	
148	99,718	130,404	158,863	167,055	160,788	154,908	152,907	146,393	140,652	145,356	141,934	
149	279,077	302,105	339,502	346,182	369,986	379,744	386,768	384,045	368,402	351,553	366,258	
Total	1,439,256	1,459,372	1,507,438	1,424,535	1,413,798	1,451,626	1,459,093	1,515,722	1,541,629	1,462,120	1,480,925	
	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
NGF-S	58%	55%	50%	46%	44%	46%	45%	47%	48%	49%	49%	
145	16%	16%	17%	18%	18%	17%	18%	18%	19%	17%	16%	
148	7%	9%	11%	12%	11%	11%	10%	10%	9%	10%	10%	
149	19%	21%	23%	24%	26%	26%	27%	25%	24%	24%	25%	
Annual % Change in State Support		-3%	-5%	-4%	-2%	2%	-1%	2%	1%	2%	0%	
Cumulative % Change in State Support		-3%	-8%	-12%	-14%	-12%	-13%	-11%	-10%	-8%	-9%	
											Cumulative	
Annual % Change in 145		0%	1%	1%	0%	-1%	1%	0%	1%	-3%	0%	1%
Annual % Change in 148		2%	2%	1%	0%	-1%	0%	-1%	-1%	1%	0%	3%
Annual % Change in 149		1%	2%	2%	2%	0%	0%	-1%	-1%	0%	1%	5%
*Adjusted by Seattle CPI, Base Year 2018.												

Seattle Central Enrollment Trends



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Additional Context & Considerations

- 35% of the 2% COLA increase (-\$265K)
- Year 3 of the allocation model phase in (-684K)
- 2% tuition increase (+365K)
- Increase in running start students (\$+500K)
- Increase in district office spending (-\$310K)
- One monthly payroll totals \$3+ million
- Major Institutional Master Planning update to 2001 plan
- BAS Networking: year 2 implementation (-\$232K)
- Matching funds for underserved populations grants (-\$200K)

District Strategic Initiatives

- **Goal 1: Student Success**
- **Goal 2: Equity, Diversity, Inclusion, and Community**
- **Goal 3: Organizational Excellence**
- **Goal 4: Partnerships**



Questions?

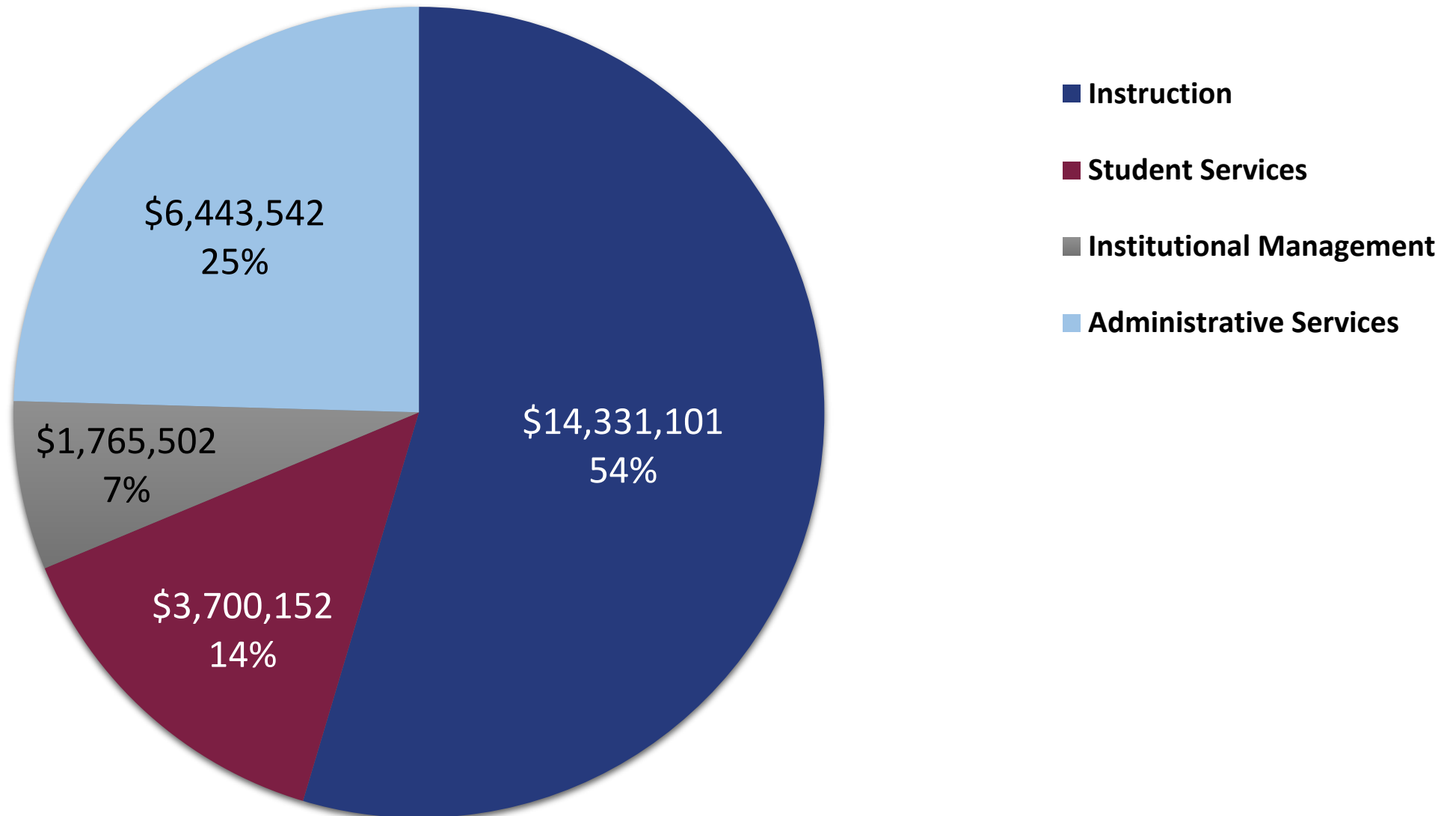
Thank you!

Budgeted Expenses vs Actual

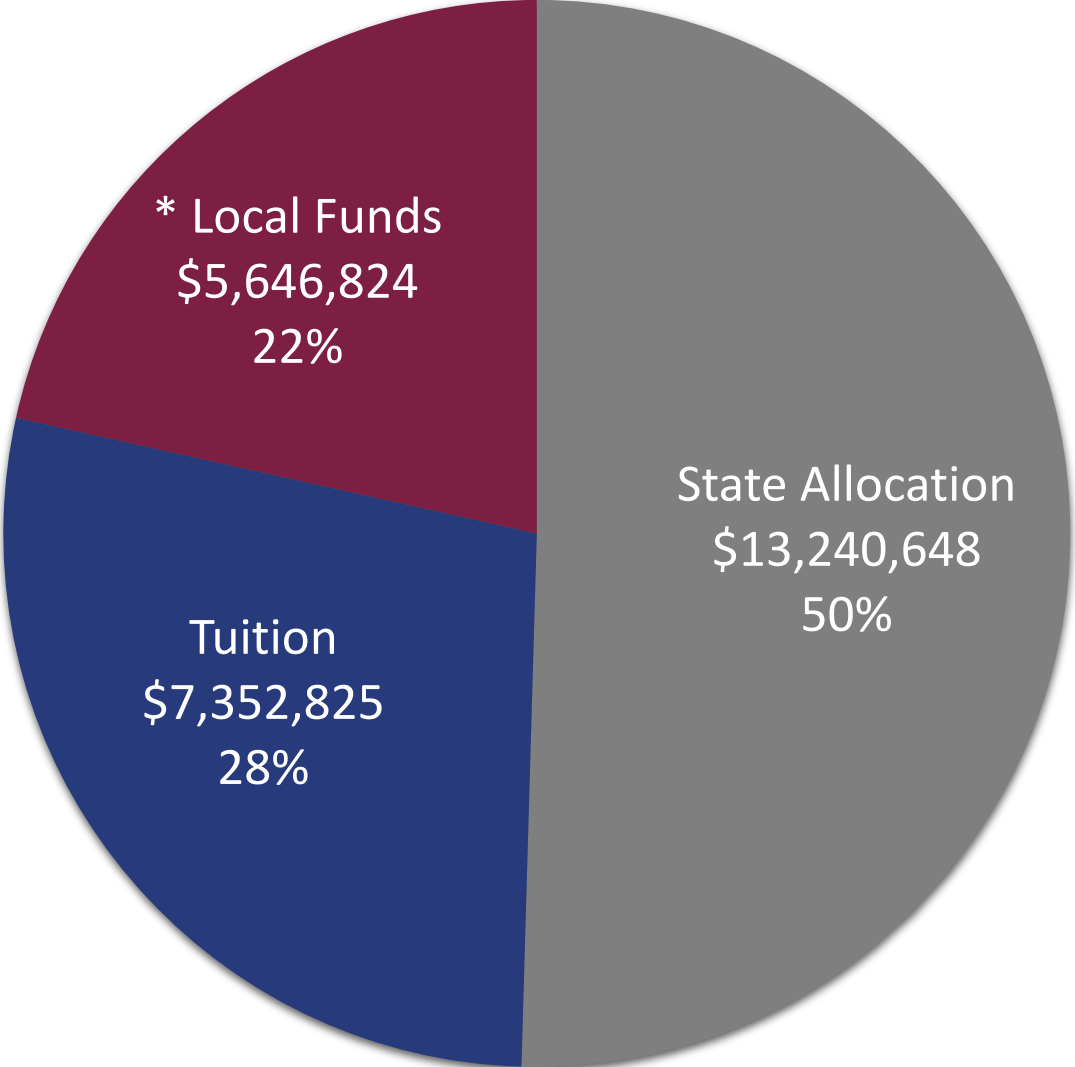
Cost Center	16-17 Budget	16-17 Actual	Percent
Instruction	\$23,802,968	\$29,000,866	122%
Student Services	\$4,441,181	\$4,389,307	99%
Institutional Management	\$2,007,625	\$1,916,203	95%
Administrative Services	\$9,626,939	\$9,533,263	99%
Total Expenditures	\$39,878,713	\$44,839,639	112%

Medium College Comparison

2017-18 Expenditures by Cost Center



Medium College Comparison 2017-18 Anticipated Funding Sources



* Running Start, International Programs, eLearning, Foundation, and other enterprises