College Council
April 10, 2018 | 3:00pm – 5:00pm | BE 4180A
Minutes - Draft

Members Present:
Chavez, Cebrina  Davis, Erik  Deo, Manjula
Edwards Lange, Sheila  Eli, Katherine  Gonzalez, Anthony
Harden, Yoshiko  Ismael, Julia  Johnston, Duff
Kelly, Miles  Laher, Sam  McCormick, Alison
Thompson, Doug  Riveland, Bruce

Members Absent:
Ales, Maria  Delger, Nyamsuren  Elangovan, Sam
Escoto, Jennifer  Eshwar, Naina  Gunawan, Katarina
Lane, Bradley  Rockhill, Wendy  Lazzaro, Althea

Visitors:
None

Minutes:
- **Welcome**
  Welcome check in: What are you most excited about for Spring Quarter?

- **Approve April College Council minutes for March meeting**
  - Minutes approved

- **College Council workgroup updates**
  - Critical Issues - update provided
    - CCSSE – discussed how it can be released as a longitudinal study
  - Resource Allocation
    - Shared the impact of year three of the new allocation model (-$1.8M for Seattle District)
    - Discussed the impact of district office spending and lower enrollments at North and South (-$1.2M)
    - Shared the Resource Allocation Subcommittee budget slide show that can be used to inform campus communities (attached)
  - Strategic Planning
    - Discussed District Strategic Plan and how it incorporates Seattle Central’s previous plan
    - New Strategic Plan presented (attached)
Institutional Finances and Funds

College Council Resource Allocation Subcommittee
Agenda and Outcomes

1. Operating budget overview
2. State appropriation and system allocation
3. State funding and enrollment trends
4. FY 18-19: Additional context and district priorities
5. Questions & Answers
The Big Picture

<table>
<thead>
<tr>
<th>Operating Budget</th>
<th>Self Support &amp; Enterprise</th>
<th>Foundation Funded</th>
<th>Grant Funded</th>
<th>Capital Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction</td>
<td>International Programs</td>
<td>Professional Development</td>
<td>National Science Foundation</td>
<td>Minor &amp; Major Projects</td>
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<tr>
<td>Student Services</td>
<td>Parking</td>
<td>Scholarships</td>
<td>Carl D. Perkins</td>
<td>Repair &amp; Program Improvement</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>Auxiliary Services – Food, Copy, Rent</td>
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<td>WorkFirst</td>
<td></td>
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<tr>
<td>Institutional Management</td>
<td></td>
<td></td>
<td>Department of Education</td>
<td>M&amp;O Funding</td>
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</tbody>
</table>
17 – 18 Revenue Budget vs Actual

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>FY17 Forecast</th>
<th>FY17 Actual</th>
<th>Year-end %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Fee (tuition)</td>
<td>$10,415,682</td>
<td>$10,215,682</td>
<td>98%</td>
</tr>
<tr>
<td>S&amp;A Fee</td>
<td>$1,127,000</td>
<td>$1,315,889</td>
<td>117%</td>
</tr>
<tr>
<td>Technology Fee</td>
<td>$576,962</td>
<td>$587,060</td>
<td>102%</td>
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<tr>
<td>Running Start</td>
<td>$1,319,893</td>
<td>$1,813,879</td>
<td>137%</td>
</tr>
<tr>
<td>International</td>
<td>$18,896,754</td>
<td>$19,341,583</td>
<td>102%</td>
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<tr>
<td>eLearning</td>
<td>$115,382</td>
<td>$127,057</td>
<td>110%</td>
</tr>
<tr>
<td>Continuing Education</td>
<td>$255,472</td>
<td>$292,264</td>
<td>114%</td>
</tr>
<tr>
<td>Auxiliary Services</td>
<td>$3,454,235</td>
<td>$3,778,986</td>
<td>109%</td>
</tr>
</tbody>
</table>
2017-18 Income by Funding Sources

- State Appropriation: $22,487,872 (52%)
- Operating Fee (tuition): $10,661,118 (25%)
- Local Funds: $10,152,753 (23%)

* Running Start, International Programs, eLearning, Foundation, and other enterprises
2017-18 Operating Budget

$44M operating budget based on:

FTE Assumptions:
- 4,843 regular state-funded (compared to 4,989 in 16-17)
- 680 Running Start (compared to 459 in 16-17)
- 1,032 International Programs (compared to 1,114 in 16-17)

Basically overall flat enrollment
- Conservative approach
- Some growth in targeted disciplines/programs

2% increase in resident tuition
### 2017-18 Budgeted Funding Sources

<table>
<thead>
<tr>
<th>Fund Source</th>
<th>2016-2017</th>
<th>2017-2018</th>
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</thead>
<tbody>
<tr>
<td>State Appropriation</td>
<td>$23,541,209</td>
<td>$22,487,872</td>
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<tr>
<td>Operating Fee (tuition)</td>
<td>$10,215,682</td>
<td>$10,661,118</td>
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<tr>
<td>Local Funds (Cost Recovery/Contract Funds from International and Running Start)</td>
<td>$10,013,614</td>
<td>$10,152,753</td>
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<tr>
<td>Fund Reserves (IP Temp Allotment)</td>
<td>$2,500,000</td>
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<tr>
<td>Carryforward (Net)</td>
<td>$3,572,505</td>
<td>$4,468,520</td>
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<tr>
<td><strong>TOTAL ALLOCATION</strong></td>
<td><strong>$49,843,011</strong></td>
<td><strong>$47,770,263</strong></td>
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<tr>
<td>Total Expenditures</td>
<td>$44,931,005</td>
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<tr>
<td>Operating Balance (Carryforward (gross))</td>
<td>$4,882,006</td>
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</table>
2017-18 Expenditure by Cost Center

- **Instruction**: $24,332,598 (61%)
- **Student Services**: $4,140,914 (11%)
- **Institutional Support**: $1,728,404 (4%)
- **Admin Services**: $9,650,703 (24%)
Agenda and Outcomes

1. Operating budget overview
2. State appropriation and system allocation
3. State funding and enrollment trends
4. FY 18-19: Additional context and district priorities
5. Questions & Answers
State Allocation Formula

Minimum Operating Allowance (MOA)

District Enrollment Allocation Base (DEAB=state FTE target)

Student Achievement Initiative (SAI=performance funding)

High priority (high demand) enrollment weighted FTE

Provisos and earmarks

Total District (College) Allocation
State Allocation Formula

Minimum Operating Allowance (MOA)

**District Enrollment Allocation Base (DEAB)**

Student Achievement Initiative (SAI)

**High priority (high demand) enrollment weighted FTE**

**Provisos and earmarks**

**= Total District (College) Allocation**
Agenda and Outcomes

1. Operating budget overview
2. State appropriation and system allocation
3. State funding and enrollment trends
4. FY 18-19: Additional context and district priorities
5. Questions & Answers
Historic CTC Funding by Account
Inflation Adjusted by Seattle CPI

- State Funds
- 145
- 148
- 149

FY 2009: $1,400,000
FY 2010: $1,400,000
FY 2011: $1,400,000
FY 2012: $1,400,000
FY 2013: $1,400,000
FY 2014: $1,400,000
FY 2015: $1,400,000
FY 2016: $1,400,000
FY 2017: $1,400,000
FY 2018: $1,400,000
FY 2019: $1,400,000
### Washington Community and Technical College System

#### Annual Expenditures in Constant Dollars*

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<td><strong>State Funds</strong></td>
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<tr>
<td>145</td>
<td>228,971</td>
<td>230,138</td>
<td>254,153</td>
<td>260,338</td>
<td>245,728</td>
<td>266,362</td>
<td>278,128</td>
<td>297,996</td>
<td>242,222</td>
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<td>148</td>
<td>99,718</td>
<td>130,404</td>
<td>158,863</td>
<td>160,788</td>
<td>154,908</td>
<td>152,907</td>
<td>146,393</td>
<td>140,652</td>
<td>145,356</td>
<td>141,934</td>
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<td><strong>Total</strong></td>
<td>1,439,256</td>
<td>1,459,372</td>
<td>1,507,438</td>
<td>1,424,535</td>
<td>1,413,798</td>
<td>1,451,626</td>
<td>1,459,093</td>
<td>1,515,722</td>
<td>1,541,629</td>
<td>1,462,120</td>
<td>1,480,925</td>
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#### Annual % Change in State Support

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<tbody>
<tr>
<td>145</td>
<td>-3%</td>
<td>-5%</td>
<td>-4%</td>
<td>-2%</td>
<td>2%</td>
<td>-1%</td>
<td>2%</td>
<td>1%</td>
<td>2%</td>
<td>0%</td>
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<tr>
<td>148</td>
<td>7%</td>
<td>9%</td>
<td>11%</td>
<td>12%</td>
<td>11%</td>
<td>10%</td>
<td>10%</td>
<td>9%</td>
<td>10%</td>
<td>10%</td>
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<tr>
<td>149</td>
<td>19%</td>
<td>21%</td>
<td>23%</td>
<td>24%</td>
<td>26%</td>
<td>26%</td>
<td>27%</td>
<td>25%</td>
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#### Cumulative % Change in State Support

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<tbody>
<tr>
<td>145</td>
<td>-3%</td>
<td>-8%</td>
<td>-12%</td>
<td>-14%</td>
<td>-12%</td>
<td>-13%</td>
<td>-11%</td>
<td>-10%</td>
<td>-8%</td>
<td>-9%</td>
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*Adjusted by Seattle CPI, Base Year 2018.*
Seattle Central Enrollment Trends
Agenda and Outcomes

1. Operating budget overview
2. State appropriation and system allocation
3. State funding and enrollment trends
4. FY 18-19: Additional context and district priorities
5. Questions & Answers
Additional Context & Considerations

• 35% of the 2% COLA increase (-$265K)
• Year 3 of the allocation model phase in (-684K)
• 2% tuition increase (+365K)
• Increase in running start students (+500K)
• Increase in district office spending (-$310K)
• One monthly payroll totals $3+ million
• Major Institutional Master Planning update to 2001 plan
• BAS Networking: year 2 implementation (-$232K)
• Matching funds for underserved populations grants (-$200K)
District Strategic Initiatives

• Goal 1: Student Success

• Goal 2: Equity, Diversity, Inclusion, and Community

• Goal 3: Organizational Excellence

• Goal 4: Partnerships
Questions?

Thank you!
## Budgeted Expenses vs Actual

<table>
<thead>
<tr>
<th>Cost Center</th>
<th>16-17 Budget</th>
<th>16-17 Actual</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction</td>
<td>$23,802,968</td>
<td>$29,000,866</td>
<td>122%</td>
</tr>
<tr>
<td>Student Services</td>
<td>$4,441,181</td>
<td>$4,389,307</td>
<td>99%</td>
</tr>
<tr>
<td>Institutional Management</td>
<td>$2,007,625</td>
<td>$1,916,203</td>
<td>95%</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>$9,626,939</td>
<td>$9,533,263</td>
<td>99%</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>$39,878,713</strong></td>
<td><strong>$44,839,639</strong></td>
<td><strong>112%</strong></td>
</tr>
</tbody>
</table>
Medium College Comparison
2017-18 Expenditures by Cost Center

- **Instruction**: $14,331,101 (54%)
- **Student Services**: $6,443,542 (25%)
- **Institutional Management**: $1,765,502 (7%)
- **Administrative Services**: $3,700,152 (14%)
Medium College Comparison
2017-18 Anticipated Funding Sources

- State Allocation: $13,240,648 (50%)
- Tuition: $7,352,825 (28%)
- Local Funds: $5,646,824 (22%)

* Running Start, International Programs, eLearning, Foundation, and other enterprises